The Progressive Era
McKinley is assassinated; Theodore Roosevelt becomes president.

William McKinley is elected president.

William McKinley is reelected.

Theodore Roosevelt is elected president.

Marie Curie discovers radium.

Commonwealth of Australia is created.

Eiffel Tower opens for visitors.

Boer War in South Africa begins.

McKinley is assassinated; Theodore Roosevelt becomes president.
It is the dawn of the 20th century, and the reform movement is growing. Moral reformers are trying to ban alcoholic beverages. Political reformers work toward fair government and business practices. Women fight for equal wages and the right to vote. Throughout society, social and economic issues take center stage.

What kinds of actions can bring about social change?

Examine the Issues

- What types of actions might pressure big business to change?
- How can individuals bring about change in their government?
- How might reformers recruit others?

Visit the Chapter 9 links for more information about The Progressive Era.
The Origins of Progressivism

**MAIN IDEA**
Political, economic, and social change in late 19th century America led to broad progressive reforms.

**WHY IT MATTERS NOW**
Progressive reforms in areas such as labor and voting rights reinforced democratic principles that continue to exist today.

**Terms & Names**
- progressive movement
- Florence Kelley
- prohibition
- muckraker
- scientific management
- Robert M. La Follette
- initiative
- referendum
- recall
- Seventeenth Amendment

One American’s Story

Camella Teoli was just 12 years old when she began working in a Lawrence, Massachusetts, textile mill to help support her family. Soon after she started, a machine used for twisting cotton into thread tore off part of her scalp. The young Italian immigrant spent seven months in the hospital and was scarred for life.

Three years later, when 20,000 Lawrence mill workers went on strike for higher wages, Camella was selected to testify before a congressional committee investigating labor conditions such as workplace safety and underage workers. When asked why she had gone on strike, Camella answered simply, “Because I didn’t get enough to eat at home.” She explained how she had gone to work before reaching the legal age of 14.

**A PERSONAL VOICE** CAMELLA TEOLI

“I used to go to school, and then a man came up to my house and asked my father why I didn’t go to work, so my father says I don’t know whether she is 13 or 14 years old. So, the man say You give me $4 and I will make the papers come from the old country [Italy] saying [that] you are 14. So, my father gave him the $4, and in one month came the papers that I was 14. I went to work, and about two weeks [later] got hurt in my head.”

—at congressional hearings, March 1912

After nine weeks of striking, the mill workers won the sympathy of the nation as well as five to ten percent pay raises. Stories like Camella’s set off a national investigation of labor conditions, and reformers across the country organized to address the problems of industrialization.

**Four Goals of Progressivism**
At the dawn of the new century, middle-class reformers addressed many of the problems that had contributed to the social upheavals of the 1890s. Journalists and writers exposed the unsafe conditions often faced by factory workers, including...
women and children. Intellectuals questioned the dominant role of large corporations in American society. Political reformers struggled to make government more responsive to the people. Together, these reform efforts formed the **progressive movement**, which aimed to return control of the government to the people, restore economic opportunities, and correct injustices in American life.

Even though reformers never completely agreed on the problems or the solutions, each of their progressive efforts shared at least one of the following goals:

- protecting social welfare
- promoting moral improvement
- creating economic reform
- fostering efficiency

**PROTECTING SOCIAL WELFARE** Many social welfare reformers worked to soften some of the harsh conditions of industrialization. The Social Gospel and settlement house movements of the late 1800s, which aimed to help the poor through community centers, churches, and social services, continued during the Progressive Era and inspired even more reform activities.

The Young Men’s Christian Association (YMCA), for example, opened libraries, sponsored classes, and built swimming pools and handball courts. The Salvation Army fed poor people in soup kitchens, cared for children in nurseries, and sent “slum brigades” to instruct poor immigrants in middle-class values of hard work and temperance. In addition, many women were inspired by the settlement houses to take action. **Florence Kelley** became an advocate for improving the lives of women and children. She was appointed chief inspector of factories for Illinois after she had helped to win passage of the Illinois Factory Act in 1893. The act, which prohibited child labor and limited women’s working hours, soon became a model for other states.

**PROMOTING MORAL IMPROVEMENT** Other reformers felt that morality, not the workplace, held the key to improving the lives of poor people. These reformers wanted immigrants and poor city dwellers to uplift themselves by improving their personal behavior. **Prohibition**, the banning of alcoholic beverages, was one such program.

Prohibitionist groups feared that alcohol was undermining American morals. Founded in Cleveland in 1874, the Woman’s Christian Temperance Union (WCTU) spearheaded the crusade for prohibition. Members advanced their cause by entering saloons, singing, praying, and urging saloonkeepers to stop selling alcohol. As momentum grew, the Union was transformed by Frances Willard from a small midwestern religious group in 1879 to a national organization. Boasting 245,000 members by 1911, the WCTU became the largest women’s group in the nation’s history.

WCTU members followed Willard’s “do everything” slogan and began opening kindergartens for immigrants, visiting...
inmates in prisons and asylums, and working for suffrage. The WCTU reform activities, like those of the settlement-house movement, provided women with expanded public roles, which they used to justify giving women voting rights.

Sometimes efforts at prohibition led to trouble with immigrant groups. Such was the case with the Anti-Saloon League, founded in 1895. As members sought to close saloons to cure society’s problems, tension arose between them and many immigrants, whose customs often included the consumption of alcohol. Additionally, saloons filled a number of roles within the immigrant community such as cashing paychecks and serving meals.

**CREATING ECONOMIC REFORM** As moral reformers sought to change individual behavior, a severe economic panic in 1893 prompted some Americans to question the capitalist economic system. As a result, some Americans, especially workers, embraced socialism. Labor leader Eugene V. Debs, who helped organize the American Socialist Party in 1901, commented on the uneven balance among big business, government, and ordinary people under the free-market system of capitalism.

**A PERSONAL VOICE** EUGENE V. DEBS

“Competition was natural enough at one time, but do you think you are competing today? Many of you think you are competing. Against whom? Against [oil magnate John D.] Rockefeller? About as I would if I had a wheelbarrow and competed with the Santa Fe [railroad] from here to Kansas City.”

—Debs: His Life, Writings and Speeches

Though most progressives distanced themselves from socialism, they saw the truth of many of Debs’s criticisms. Big business often received favorable treatment from government officials and politicians and could use its economic power to limit competition.

Journalists who wrote about the corrupt side of business and public life in mass circulation magazines during the early 20th century became known as muckrakers (mû’krâ’k’r). (The term refers to John Bunyan’s “Pilgrim’s Progress,” in which a character is so busy using a rake to clean up the muck of this world that he does not raise his eyes to heaven.) In her “History of the Standard Oil Company,” a monthly serial in McClure’s Magazine, the writer Ida M. Tarbell described the company’s cutthroat methods of eliminating competition. “Mr. Rockefeller has systematically played with loaded dice,” Tarbell charged, “and it is doubtful if there has been a time since 1872 when he has run a race with a competitor and started fair.”

**FOSTERING EFFICIENCY** Many progressive leaders put their faith in experts and scientific principles to make society and the workplace more efficient. In defending an Oregon law that limited women factory and laundry workers to a ten-hour day, lawyer Louis D. Brandeis paid little attention to legal argument. Instead, he focused on data produced by social scientists documenting the high costs of long working hours for both the individual and society. This type of argument—the “Brandeis brief”—would become a model for later reform litigation.

Within industry, Frederick Winslow Taylor began using time and motion studies to improve efficiency by breaking manufacturing tasks into simpler parts. “Taylorism” became a management fad, as industry reformers applied these scientific management studies to see just how quickly each task could be performed.
However, not all workers could work at the same rate, and although the introduction of the assembly lines did speed up production, the system required people to work like machines. This caused a high worker turnover, often due to injuries suffered by fatigued workers. To keep automobile workers happy and to prevent strikes, Henry Ford reduced the workday to eight hours and paid workers five dollars a day. This incentive attracted thousands of workers, but they exhausted themselves. As one homemaker complained in a letter to Henry Ford in 1914, “That $5 is a blessing—a bigger one than you know but oh they earn it.”

Such efforts at improving efficiency, an important part of progressivism, targeted not only industry, but government as well.

Cleaning Up Local Government

Cities faced some of the most obvious social problems of the new industrial age. In many large cities, political bosses rewarded their supporters with jobs and kickbacks and openly bought votes with favors and bribes. Efforts to reform city politics stemmed in part from the desire to make government more efficient and more responsive to its constituents. But those efforts also grew from distrust of immigrants’ participation in politics.

REFORMING LOCAL GOVERNMENT

Natural disasters sometimes played an important role in prompting reform of city governments. In 1900, a hurricane and tidal wave almost demolished Galveston, Texas. The politicians on the city council botched the huge relief and rebuilding job so badly that the Texas legislature appointed a five-member commission of experts to take over. Each expert took charge of a different city department, and soon Galveston was rebuilt. This success prompted the city to adopt the commission idea as a form of government, and by 1917, 500 cities had followed Galveston’s example.

Another natural disaster—a flood in Dayton, Ohio, in 1913—led to the widespread adoption of the council-manager form of government. Staunton, Virginia, had already pioneered this system, in which people elected a city council to make laws. The council in turn appointed a manager, typically a person with training and experience in public administration, to run the city’s departments. By 1925, managers were administering nearly 250 cities.

“Everybody will be able to afford [a car], and about everyone will have one.”

HENRY FORD, 1909
REFORM MAYORS  In some cities, mayors such as Hazen Pingree of Detroit, Michigan (1890–1897), and Tom Johnson of Cleveland, Ohio (1901–1909), introduced progressive reforms without changing how government was organized. Concentrating on economics, Pingree instituted a fairer tax structure, lowered fares for public transportation, rooted out corruption, and set up a system of work relief for the unemployed. Detroit city workers built schools, parks, and a municipal lighting plant.

Johnson was only one of 19 socialist mayors who worked to institute progressive reforms in America’s cities. In general, these mayors focused on dismissing corrupt and greedy private owners of utilities—such as gasworks, waterworks, and transit lines—and converting the utilities to publicly owned enterprises. Johnson believed that citizens should play a more active role in city government. He held meetings in a large circus tent and invited them to question officials about how the city was managed.

Reform at the State Level

Local reforms coincided with progressive efforts at the state level. Spurred by progressive governors, many states passed laws to regulate railroads, mines, mills, telephone companies, and other large businesses.

REFORM GOVERNORS  Under the progressive Republican leadership of Robert M. La Follette, Wisconsin led the way in regulating big business. “Fighting Bob” La Follette served three terms as governor before he entered the U.S. Senate in 1906. He explained that, as governor, he did not mean to “smash corporations, but merely to drive them out of politics, and then to treat them exactly the same as other people are treated.”

La Follette’s major target was the railroad industry. He taxed railroad property at the same rate as other business property, set up a commission to regulate rates, and forbade railroads to issue free passes to state officials. Other reform governors who attacked big business interests included Charles B. Aycock of North Carolina and James S. Hogg of Texas.

PROTECTING WORKING CHILDREN  As the number of child workers rose dramatically, reformers worked to protect workers and to end child labor. Businesses hired children, paying them low wages and forcing them to work long hours in dangerous conditions. Immigrants and rural migrants often sent their children to work because they viewed their children as part of the family economy. Often wages were so low for adults that every family member needed to work to pull the family out of poverty.

In industrial settings, however, children were more prone to accidents caused by fatigue. Many developed serious health problems and suffered from stunted growth.

Formed in 1904, the National Child Labor Committee sent investigators to gather evidence of children working in harsh conditions. They then organized exhibitions with photographs and statistics to dramatize the children’s plight. They were joined by labor union members who argued that child labor lowered wages for all workers. These groups pressured
national politicians to pass the Keating-Owen Act in 1916. The act prohibited the transportation across state lines of goods produced with child labor.

Two years later the Supreme Court declared the act unconstitutional due to interference with states’ rights to regulate labor. Reformers did, however, succeed in nearly every state by effecting legislation that banned child labor and set maximum hours.

EFFORTS TO LIMIT WORKING HOURS The Supreme Court sometimes took a more sympathetic view of the plight of workers. In the 1908 case of Muller v. Oregon, Louis D. Brandeis—assisted by Florence Kelley and Josephine Goldmark—persuasively argued that poor working women were much more economically insecure than large corporations. Asserting that women required the state’s protection against powerful employers, Brandeis convinced the Court to uphold an Oregon law limiting women to a ten-hour workday. Other states responded by enacting or strengthening laws to reduce women’s hours of work. A similar Brandeis brief in Bunting v. Oregon in 1917 persuaded the Court to uphold a ten-hour workday for men.

Progressives also succeeded in winning workers’ compensation to aid the families of workers who were hurt or killed on the job. Beginning with Maryland in 1902, one state after another passed legislation requiring employers to pay benefits in death cases.
REFORMING ELECTIONS  In some cases, ordinary citizens won state reforms. William S. U’Ren prompted his state of Oregon to adopt the secret ballot (also called the Australian ballot), the initiative, the referendum, and the recall. The initiative and referendum gave citizens the power to create laws. Citizens could petition to place an initiative—a bill originated by the people rather than lawmakers—on the ballot. Then voters, instead of the legislature, accepted or rejected the initiative by referendum, a vote on the initiative. The recall enabled voters to remove public officials from elected positions by forcing them to face another election before the end of their term if enough voters asked for it. By 1920, 20 states had adopted at least one of these procedures.

In 1899, Minnesota passed the first mandatory statewide primary system. This enabled voters, instead of political machines, to choose candidates for public office through a special popular election. About two-thirds of the states had adopted some form of direct primary by 1915.

DIRECT ELECTION OF SENATORS  It was the success of the direct primary that paved the way for the Seventeenth Amendment to the Constitution. Before 1913, each state’s legislature had chosen its own United States senators, which put even more power in the hands of party bosses and wealthy corporation heads. To force senators to be more responsive to the public, progressives pushed for the popular election of senators. At first, the Senate refused to go along with the idea, but gradually more and more states began allowing voters to nominate senatorial candidates in direct primaries. As a result, Congress approved the Seventeenth Amendment in 1912. Its ratification in 1913 made direct election of senators the law of the land.

Government reform—including efforts to give Americans more of a voice in electing their legislators and creating laws—drew increased numbers of women into public life. It also focused renewed attention on the issue of woman suffrage.

MAIN IDEA 1. TERMS & NAMES  For each term or name, write a sentence explaining its significance.
- progressive movement
- Florence Kelley
- prohibition
- muckraker
- scientific management
- Robert M. La Follette
- initiative
- referendum
- recall
- Seventeenth Amendment

2. TAKING NOTES  Copy the web below on your paper. Fill it in with examples of organizations that worked for reform in the areas named.

3. FORMING GENERALIZATIONS  In what ways might Illinois, Wisconsin, and Oregon all be considered trailblazers in progressive reform? Support your answers. Think About:
- legislative and electoral reforms at the state level
- the leadership of William U’Ren and Robert La Follette
- Florence Kelley’s appointment as chief inspector of factories for Illinois

CRITICAL THINKING 4. INTERPRETING VISUAL SOURCES  This cartoon shows Carry Nation inside a saloon that she has attacked. Do you think the cartoonist had a favorable or unfavorable opinion of this prohibitionist? Explain.

MAIN IDEA

SUMMARIZING  Summarize the impact of the direct election of senators.

ASSESSMENT

Economic  Moral  Political  Social Welfare

Which group was most successful and why?
In 1879, Susette La Flesche, a young Omaha woman, traveled east to translate into English the sad words of Chief Standing Bear, whose Ponca people had been forcibly removed from their homeland in Nebraska. Later, she was invited with Chief Standing Bear to go on a lecture tour to draw attention to the Ponca’s situation.

La Flesche testified before congressional committees and helped win passage of the Dawes Act of 1887, which allowed individual Native Americans to claim reservation land and citizenship rights. Her activism was an example of a new role for American women, who were expanding their participation in public life.

Women in the Work Force

Before the Civil War, married middle-class women were generally expected to devote their time to the care of their homes and families. By the late 19th century, however, only middle-class and upper-class women could afford to do so. Poorer women usually had no choice but to work for wages outside the home.

FARM WOMEN On farms in the South and the Midwest, women’s roles had not changed substantially since the previous century. In addition to household tasks such as cooking, making clothes, and laundering, farm women handled a host of other chores such as raising livestock. Often the women had to help plow and plant the fields and harvest the crops.

WOMEN IN INDUSTRY As better-paying opportunities became available in towns, and especially cities, women had new options for finding jobs, even though men’s labor unions excluded them from membership. At the turn of the century,

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one out of five American women held jobs; 25 percent of them worked in manufacturing.

The garment trade claimed about half of all women industrial workers. They typically held the least skilled positions, however, and received only about half as much money as their male counterparts or less. Many of these women were single and were assumed to be supporting only themselves, while men were assumed to be supporting families.

Women also began to fill new jobs in offices, stores, and classrooms. These jobs required a high school education, and by 1890, women high school graduates outnumbered men. Moreover, new business schools were preparing bookkeepers and stenographers, as well as training female typists to operate the new machines.

DOMESTIC WORKERS Many women without formal education or industrial skills contributed to the economic survival of their families by doing domestic work, such as cleaning for other families. After almost 2 million African-American women were freed from slavery, poverty quickly drove nearly half of them into the work force. They worked on farms and as domestic workers, and migrated by the thousands to big cities for jobs as cooks, laundresses, scrub-women, and maids. Altogether, roughly 70 percent of women employed in 1870 were servants.

Unmarried immigrant women also did domestic labor, especially when they first arrived in the United States. Many married immigrant women contributed to the family income by taking in piecework or caring for boarders at home.

**Women Lead Reform**

Dangerous conditions, low wages, and long hours led many female industrial workers to push for reforms. Their ranks grew after 146 workers, mostly young women, died in a 1911 fire in the Triangle Shirtwaist Factory in New York City. Middle- and upper-class women also entered the public sphere. By 1910, women’s clubs, at which these women discussed art or literature, were nearly half a million strong. These clubs sometimes grew into reform groups that addressed issues such as temperance or child labor.

**WOMEN IN HIGHER EDUCATION** Many of the women who became active in public life in the late 19th century had attended the new women’s colleges. Vassar
College—with a faculty of 8 men and 22 women—accepted its first students in 1865. Smith and Wellesley Colleges followed in 1875. Though Columbia, Brown, and Harvard Colleges refused to admit women, each university established a separate college for women.

Although women were still expected to fulfill traditional domestic roles, women’s colleges sought to grant women an excellent education. In her will, Smith College’s founder, Sophia Smith, made her goals clear.

**A Personal Voice**  
**SOPHIA SMITH**

“[It is my desire] to furnish for my own sex means and facilities for education equal to those which are afforded now in our College to young men. . . . It is not my design to render my sex any the less feminine, but to develop as fully as may be the powers of womanhood & furnish women with means of usefulness, happiness, & honor now withheld from them.”

—quoted in *Alma Mater*

By the late 19th century, marriage was no longer a woman’s only alternative. Many women entered the work force or sought higher education. In fact, almost half of college-educated women in the late 19th century never married, retaining their own independence. Many of these educated women began to apply their skills to needed social reforms.

**WOMEN AND REFORM**  
Uneducated laborers started efforts to reform workplace health and safety. The participation of educated women often strengthened existing reform groups and provided leadership for new ones. Because women were not allowed to vote or run for office, women reformers strove to improve conditions at work and home. Their “social housekeeping” targeted workplace reform, housing reform, educational improvement, and food and drug laws.

In 1896, African-American women founded the National Association of Colored Women, or NACW, by merging two earlier organizations. Josephine Ruffin identified the mission of the African-American women’s club movement as “the moral education of the race with which we are identified.” The NACW managed nurseries, reading rooms, and kindergartens.

After the Seneca Falls convention of 1848, women split over the Fourteenth and Fifteenth Amendments, which granted equal rights including the right to vote to African American men, but excluded women. **Susan B. Anthony**, a leading proponent of woman suffrage, the right to vote, said “[I] would sooner cut off my right hand than ask the ballot for the black man and not for women.” In 1869 Anthony and Elizabeth Cady Stanton had founded the National Women Suffrage Association (NWSA), which united with another group in 1890 to

![Suffragists recruit supporters for a march.](image)
become the National American Woman Suffrage Association, or NAWSA. Other prominent leaders included Lucy Stone and Julia Ward Howe, the author of “The Battle Hymn of the Republic.”

Woman suffrage faced constant opposition. The liquor industry feared that women would vote in support of prohibition, while the textile industry worried that women would vote for restrictions on child labor. Many men simply feared the changing role of women in society.

**A THREE-PART STRATEGY FOR SUFFRAGE** Suffragist leaders tried three approaches to achieve their objective. First, they tried to convince state legislatures to grant women the right to vote. They achieved a victory in the territory of Wyoming in 1869, and by the 1890s Utah, Colorado, and Idaho had also granted voting rights to women. After 1896, efforts in other states failed.

Second, women pursued court cases to test the Fourteenth Amendment, which declared that states denying their male citizens the right to vote would lose congressional representation. Weren’t women citizens, too? In 1871 and 1872, Susan B. Anthony and other women tested that question by attempting to vote at least 150 times in ten states and the District of Columbia. The Supreme Court ruled in 1875 that women were indeed citizens—but then denied that citizenship automatically conferred the right to vote.

Third, women pushed for a national constitutional amendment to grant women the vote. Stanton succeeded in having the amendment introduced in California, but it was killed later. For the next 41 years, women lobbied to have it reintroduced, only to see it continually voted down.

Before the turn of the century, the campaign for suffrage achieved only modest success. Later, however, women’s reform efforts paid off in improvements in the treatment of workers and in safer food and drug products—all of which President Theodore Roosevelt supported, along with his own plans for reforming business, labor, and the environment.

### KEY PLAYER

**SUSAN B. ANTHONY**

1820–1906

Born to a strict Quaker family, Susan B. Anthony was not allowed to enjoy typical childhood entertainment such as music, games, and toys. Her father insisted on self-discipline, education, and a strong belief system for all of his eight children. At an early age, Anthony developed a positive view of womanhood from a teacher named Mary Perkins who educated the children in their home.

After voting illegally in the presidential election of 1872, Anthony was fined $100 at her trial. “Not a penny shall go to this unjust claim,” she defiantly declared. She never paid the fine.

### ASSESSMENT

1. **TERMS & NAMES** For each term or name, write a sentence explaining its significance.
   - **NACW**
   - **suffrage**
   - **Susan B. Anthony**
   - **NAWSA**

2. **TAKING NOTES** In a chart like the one below, fill in details about working women in the late 1800s.

   ![Chart](chart.png)

   **Women Workers: Late 1800s**
   - Farm Women
   - Domestic Workers
   - Factory Workers
   - White-Collar Workers

   What generalizations can you make about women workers at this time?

3. **SYNTHESIZING** What women and movements during the Progressive Era helped dispel the stereotype that women were submissive and nonpolitical?

4. **MAKING INFERENCES** Why do you think some colleges refused to accept women in the late 19th century?

5. **ANALYZING ISSUES** Imagine you are a woman during the Progressive Era. Explain how you might recruit other women to support the following causes: improving education, housing reform, food and drug laws, the right to vote. **Think About:**
   - the problems that each movement was trying to remedy
   - how women benefited from each cause
As president, Theodore Roosevelt worked to give citizens a Square Deal through progressive reforms.

WHY IT MATTERS NOW
As part of his Square Deal, Roosevelt’s conservation efforts made a permanent impact on environmental resources.

Terms & Names
- Upton Sinclair
- The Jungle
- Theodore Roosevelt
- Square Deal
- Meat Inspection Act
- Pure Food and Drug Act
- conservation
- NAACP

When muckraking journalist Upton Sinclair began research for a novel in 1904, his focus was the human condition in the stockyards of Chicago. Sinclair intended his novel to reveal “the breaking of human hearts by a system [that] exploits the labor of men and women for profits.” What most shocked readers in Sinclair’s book The Jungle (1906), however, was the sickening conditions of the meatpacking industry.

A PERSONAL VOICE UPTON SINCLAIR

“There would be meat that had tumbled out on the floor, in the dirt and sawdust, where the workers had tramped and spit uncounted billions of consumption [tuberculosis] germs. There would be meat stored in great piles in rooms; ... and thousands of rats would race about on it. ... A man could run his hand over these piles of meat and sweep off handfuls of the dried dung of rats. These rats were nuisances, and the packers would put poisoned bread out for them; they would die, and then rats, bread, and meat would go into the hoppers together.”

—The Jungle

President Theodore Roosevelt, like many other readers, was nauseated by Sinclair’s account. The president invited the author to visit him at the White House, where Roosevelt promised that “the specific evils you point out shall, if their existence be proved, and if I have the power, be eradicated.”

A ROUGH-RIDING PRESIDENT

Theodore Roosevelt was not supposed to be president. In 1900, the young governor from New York was urged to run as McKinley’s vice-president by the state’s political bosses, who found Roosevelt impossible to control. The plot to nominate Roosevelt worked, taking him out of state office. However, as vice-president,
Roosevelt stood a heartbeat away from becoming president. Indeed, President McKinley had served barely six months of his second term before he was assassinated, making Roosevelt the most powerful person in the government.

**ROOSEVELT’S RISE** Theodore Roosevelt was born into a wealthy New York family in 1858. An asthma sufferer during his childhood, young Teddy drove himself to accomplish demanding physical feats. As a teenager, he mastered marksmanship and horseback riding. At Harvard College, Roosevelt boxed and wrestled.

At an early age, the ambitious Roosevelt became a leader in New York politics. After serving three terms in the New York State Assembly, he became New York City’s police commissioner and then assistant secretary of the U.S. Navy. The aspiring politician grabbed national attention, advocating war against Spain in 1898. His volunteer cavalry brigade, the Rough Riders, won public acclaim for its role in the battle at San Juan Hill in Cuba. Roosevelt returned a hero and was soon elected governor of New York and then later won the vice-presidency.

**THE MODERN PRESIDENCY** When Roosevelt was thrust into the presidency in 1901, he became the youngest president ever at 42 years old. Unlike previous presidents, Roosevelt soon dominated the news with his many exploits. While in office, Roosevelt enjoyed boxing, although one of his opponents blinded him in the left eye. On another day, he galloped 100 miles on horseback, merely to prove the feat possible.

In politics, as in sports, Roosevelt acted boldly, using his personality and popularity to advance his programs. His leadership and publicity campaigns helped create the modern presidency, making him a model by which all future presidents would be measured. Citing federal responsibility for the national welfare, Roosevelt thought the government should assume control whenever states proved incapable of dealing with problems. He explained, “It is the duty of the president to act upon the theory that he is the steward of the people, and . . . to assume that he has the legal right to do whatever the needs of the people demand, unless the Constitution or the laws explicitly forbid him to do it.”
Roosevelt saw the presidency as a “bully pulpit,” from which he could influence the news media and shape legislation. If big business victimized workers, then President Roosevelt would see to it that the common people received what he called a Square Deal. This term was used to describe the various progressive reforms sponsored by the Roosevelt administration.

Using Federal Power

Roosevelt’s study of history—he published the first of his 44 books at the age of 24—convinced him that modern America required a powerful federal government. “A simple and poor society can exist as a democracy on the basis of sheer individualism,” Roosevelt declared, “but a rich and complex industrial society cannot so exist . . . .” The young president soon met several challenges to his assertion of federal power.

TRUSTBUSTING By 1900, trusts—legal bodies created to hold stock in many companies—controlled about four-fifths of the industries in the United States. Some trusts, like Standard Oil, had earned poor reputations with the public by the use of unfair business practices. Many trusts lowered their prices to drive competitors out of the market and then took advantage of the lack of competition to jack prices up even higher. Although Congress had passed the Sherman Antitrust Act in 1890, the act’s vague language made enforcement difficult. As a result, nearly all the suits filed against the trusts under the Sherman Act were ineffective.

President Roosevelt did not believe that all trusts were harmful, but he sought to curb the actions of those that hurt the public interest. The president concentrated his efforts on filing suits under the Sherman Antitrust Act. In 1902, Roosevelt made newspaper headlines as a trustbuster when he ordered the Justice Department to sue the Northern Securities Company, which had established a monopoly over northwestern railroads. In 1904, the Supreme Court dissolved the company. Although the Roosevelt administration filed 44 antitrust suits, winning a number of them and breaking up some of the trusts, it was unable to slow the merger movement in business.
When 140,000 coal miners in Pennsylvania went on strike and demanded a 20 percent raise, a nine-hour workday, and the right to organize a union, the mine operators refused to bargain. Five months into the strike, coal reserves ran low. Roosevelt, seeing the need to intervene, called both sides to the White House to talk, and eventually settled the strike. Irked by the “extraordinary stupidity and bad temper” of the mine operators, he later confessed that only the dignity of the presidency had kept him from taking one owner “by the seat of the breeches” and tossing him out of the window.

Faced with Roosevelt’s threat to take over the mines, the opposing sides finally agreed to submit their differences to an arbitration commission—a third party that would work with both sides to mediate the dispute. In 1903, the commission issued its compromise settlement. The miners won a 10 percent pay hike and a shorter, nine-hour workday. With this, however, they had to give up their demand for a closed shop—in which all workers must belong to the union—and their right to strike during the next three years.

President Roosevelt’s actions had demonstrated a new principle. From then on, when a strike threatened the public welfare, the federal government was expected to intervene. In addition, Roosevelt’s actions reflected the progressive belief that disputes could be settled in an orderly way with the help of experts, such as those on the arbitration commission.

Roosevelt’s real goal was federal regulation. In 1887, Congress had passed the Interstate Commerce Act, which prohibited wealthy railroad owners from colluding to fix high prices by dividing the business in a given area. The Interstate Commerce Commission (ICC) was set up to enforce the new law but had little power. With Roosevelt’s urging, Congress passed the Elkins Act in 1903, which made it illegal for railroad officials to give, and shippers to receive, rebates for using particular railroads. The act also specified that railroads could not change set rates without notifying the public.

The Hepburn Act of 1906 strictly limited the distribution of free railroad passes, a common form of bribery. It also gave the ICC power to set maximum railroad rates. Although Roosevelt had to compromise with conservative senators who opposed the act, its passage boosted the government’s power to regulate the railroads.

Health and the Environment

President Roosevelt’s enthusiasm and his considerable skill at compromise led to laws and policies that benefited both public health and the environment. He wrote, “We recognize and are bound to war against the evils of today. The remedies are partly economic and partly spiritual, partly to be obtained by laws, and in greater part to be obtained by individual and associated effort.”

REGULATING FOODS AND DRUGS After reading The Jungle by Upton Sinclair, Roosevelt responded to the public’s clamor for action. He appointed a commission of experts to investigate the meatpacking industry. The commission issued a scathing report backing up Sinclair’s account of the disgusting conditions in the industry. True to his word, in 1906 Roosevelt pushed for passage of the Meat Inspection Act.
Coal Mining in the Early 1900s

Coal played a key role in America’s industrial boom around the turn of the century, providing the United States with about 90 percent of its energy. Miners often had to dig for coal hundreds of feet below the earth’s surface. The work in these mines was among the hardest and most dangerous in the world. Progressive Era reforms helped improve conditions for miners, as many won wage increases and shorter work hours.

The coal mines employed thousands of children, like this boy pictured in 1909. In 1916, progressives helped secure passage of a child labor law that forbade interstate commerce of goods produced by children under the age of 14.

Most underground mines had two shafts—an elevator shaft (shown here) for transporting workers and coal, and an air shaft for ventilation.

Most mines used a room-and-pillar method for extracting coal. This entailed digging out “rooms” of coal off a series of tunnels, leaving enough coal behind to form a pillar that prevented the room from collapsing.

The miners’ main tool was the pick. Many also used drilling machines.

Donkeys or mules pulled the coal cars to the elevators, which transported the coal to the surface.

Like these men working in 1908, miners typically spent their days in dark, cramped spaces underground.
which dictated strict cleanliness requirements for meatpackers and created the program of federal meat inspection that was in use until it was replaced by more sophisticated techniques in the 1990s.

The compromise that won the act’s passage, however, left the government paying for the inspections and did not require companies to label their canned goods with date-of-processing information. The compromise also granted meatpackers the right to appeal negative decisions in court.

**PURE FOOD AND DRUG ACT** Before any federal regulations were established for advertising food and drugs, manufacturers had claimed that their products accomplished everything from curing cancer to growing hair. In addition, popular children’s medicines often contained opium, cocaine, or alcohol. In a series of lectures across the country, Dr. Harvey Washington Wiley, chief chemist at the Department of Agriculture, criticized manufacturers for adding harmful preservatives to food and brought needed attention to this issue.

In 1906, Congress passed the Pure Food and Drug Act, which halted the sale of contaminated foods and medicines and called for truth in labeling. Although this act did not ban harmful products outright, its requirement of truthful labels reflected the progressive belief that given accurate information, people would act wisely.

**CONSERVATION AND NATURAL RESOURCES** Before Roosevelt’s presidency, the federal government had paid very little attention to the nation’s natural resources. Despite the establishment of the U.S. Forest Bureau in 1887 and the subsequent withdrawal from public sale of 45 million acres of timberlands for a national forest reserve, the government stood by while private interests gobbled up the shrinking wilderness.
In the late 19th century Americans had shortsightedly exploited their natural environment. Pioneer farmers leveled the forests and plowed up the prairies. Ranchers allowed their cattle to overgraze the Great Plains. Coal companies cluttered the land with refuse from mines. Lumber companies ignored the effect of their logging operations on flood control and neglected to plant trees to replace those they had cut down. Cities dumped untreated sewage and industrial wastes into rivers, poisoning the streams and creating health hazards.

CONSERVATION MEASURES  Roosevelt condemned the view that America’s resources were endless and made conservation a primary concern. John Muir, a naturalist and writer with whom Roosevelt camped in California’s Yosemite National Park in 1903, persuaded the president to set aside 148 million acres of forest reserves. Roosevelt also set aside 1.5 million acres of water-power sites and another 80 million acres of land that experts from the U.S. Geological Survey would explore for mineral and water resources. Roosevelt also established more than 50 wildlife sanctuaries and several national parks.

True to the Progressive belief in using experts, in 1905 the president named Gifford Pinchot as head of the U.S. Forest Service. A professional conservationist, Pinchot had administrative skill as well as the latest scientific and technical information. He advised Roosevelt to conserve forest and grazing lands by keeping large tracts of federal land exempt from private sale.

Conservationists like Roosevelt and Pinchot, however, did not share the views of Muir, who advocated complete preservation of the wilderness. Instead, conservation to them meant that some wilderness areas would be preserved while others would be developed for the common good. Indeed, Roosevelt’s federal water projects transformed some dry wilderness areas to make agriculture possible. Under the National Reclamation Act of 1902, known as the Newlands
Act, money from the sale of public lands in the West funded large-scale irrigation projects, such as the Roosevelt Dam in Arizona and the Shoshone Dam in Wyoming. The Newlands Act established the precedent that the federal government would manage the precious water resources of the West.

Roosevelt and Civil Rights

Roosevelt's concern for the land and its inhabitants was not matched in the area of civil rights. Though Roosevelt's father had supported the North, his mother, Martha, may well have been the model for the Southern belle Scarlet O'Hara in Margaret Mitchell's famous novel, *Gone with the Wind*. In almost two terms as president, Roosevelt—like most other progressives—failed to support civil rights for African Americans. He did, however, support a few individual African Americans.

Despite opposition from whites, Roosevelt appointed an African American as head of the Charleston, South Carolina, customhouse. In another instance, when some whites in Mississippi refused to accept the black postmistress he had appointed, he chose to close the station rather than give in. In 1906, however, Roosevelt angered many African Americans when he dismissed without question an entire regiment of African-American soldiers accused of conspiracy in protecting others charged with murder in Brownsville, Texas.

As a symbolic gesture, Roosevelt invited Booker T. Washington to dinner at the White House. Washington—head of the Tuskegee Normal and Industrial Institute, an all-black training school—was then the African-American leader most respected by powerful whites. Washington faced opposition, however, from other African
Americans, such as W. E. B. Du Bois, for his accommodation of segregationists and for blaming black poverty on blacks and urging them to accept discrimination.


**A PERSONAL VOICE  W. E. B. DU BOIS**

“...So far as Mr. Washington preaches Thrift, Patience, and Industrial Training for the masses, we must hold up his hands and strive with him. . . . But so far as Mr. Washington apologizes for injustice, North or South, does not rightly value the privilege and duty of voting, belittles the emasculating effects of caste distinctions, and opposes the higher training and ambition of our brighter minds,—so far as he, the South, or the Nation, does this,—we must unceasingly and firmly oppose them.”

—*The Souls of Black Folk*

Du Bois and other advocates of equality for African Americans were deeply upset by the apparent progressive indifference to racial injustice. In 1905 they held a civil rights conference in Niagara Falls, and in 1909 a number of African Americans joined with prominent white reformers in New York to found the **NAACP**—the National Association for the Advancement of Colored People. The NAACP, which had over 6,000 members by 1914, aimed for nothing less than full equality among the races. That goal, however, found little support in the Progressive Movement, which focused on the needs of middle-class whites. The two presidents who followed Roosevelt also did little to advance the goal of racial equality.

**Background**

The Niagara Movement was comprised of 29 black intellectuals. They met secretly in 1905 to compose a civil rights manifesto.
Progressivism
Under Taft

MAIN IDEA
Taft’s ambivalent approach to progressive reform led to a split in the Republican Party and the loss of the presidency to the Democrats.

WHY IT MATTERS NOW
Third-party candidates continue to wrestle with how to become viable candidates.

Terms & Names
- Gifford Pinchot
- William Howard Taft
- Payne-Aldrich Tariff
- Bull Moose Party
- Woodrow Wilson

Early in the 20th century, Americans’ interest in the preservation of the country’s wilderness areas intensified. Writers proclaimed the beauty of the landscape, and new groups like the Girl Scouts gave city children the chance to experience a different environment. The desire for preservation clashed with business interests that favored unrestricted development. Gifford Pinchot (pîn’shōt’), head of the U.S. Forest Service under President Roosevelt, took a middle ground. He believed that wilderness areas could be scientifically managed to yield public enjoyment while allowing private development.

A PERSONAL VOICE  GIFFORD PINCHOT

“The American people have evidently made up their minds that our natural resources must be conserved. That is good. But it settles only half the question. For whose benefit shall they be conserved—for the benefit of the many, or for the use and profit of the few? . . . There is no other question before us that begins to be so important, or that will be so difficult to straddle, as the great question between special interest and equal opportunity, between the privileges of the few and the rights of the many, between government by men for human welfare and government by money for profit.”

—The Fight for Conservation

President Roosevelt, a fellow conservationist, favored Pinchot’s multi-use land program. However, when he left office in 1909, this approach came under increasing pressure from business people who favored unrestricted commercial development.

Taft Becomes President

After winning the election in 1904, Roosevelt pledged not to run for reelection in 1908. He handpicked his secretary of war, William Howard Taft, to run against William Jennings Bryan, who had been nominated by the Democrats for the third time. Under the slogan “Vote for Taft this time, You can vote for Bryan any time,” Taft and the Republicans won an easy victory.
TAFT STUMBLES  As president, Taft pursued a cautiously progressive agenda, seeking to consolidate rather than to expand Roosevelt’s reforms. He received little credit for his accomplishments, however. His legal victories, such as busting 90 trusts in a four-year term, did not bolster his popularity. Indeed, the new president confessed in a letter to Roosevelt that he never felt like the president. “When I am addressed as ‘Mr. President,’” Taft wrote, “I turn to see whether you are not at my elbow.”

The cautious Taft hesitated to use the presidential bully pulpit to arouse public opinion. Nor could he subdue troublesome members of his own party. Tariffs and conservation posed his first problems.

THE PAYNE–ALDRICH TARIFF  Taft had campaigned on a platform of lowering tariffs, a staple of the progressive agenda. When the House passed the Payne Bill, which lowered rates on imported manufactured goods, the Senate proposed an alternative bill, the Aldrich Bill, which made fewer cuts and increased many rates. Amid cries of betrayal from the progressive wing of his party, Taft signed the Payne–Aldrich Tariff, a compromise that only moderated the high rates of the Aldrich Bill. This angered progressives who believed Taft had abandoned progressivism. The president made his difficulties worse by clumsily attempting to defend the tariff, calling it “the best [tariff] bill the Republican party ever passed.”

DISPUTING PUBLIC LANDS  Next, Taft angered conservationists by appointing as his secretary of the interior Richard A. Ballinger, a wealthy lawyer from Seattle. Ballinger, who disapproved of conservationist controls on western lands, removed 1 million acres of forest and mining lands from the reserved list and returned it to the public domain. When a Department of the Interior official was fired for protesting Ballinger’s actions, the fired worker published a muckraking article against Ballinger in Collier’s Weekly magazine. Pinchot added his voice. In congressional testimony he accused Ballinger of letting commercial interests exploit the natural resources that rightfully belonged to the public. President Taft sided with Ballinger and fired Pinchot from the U.S. Forest Service.

The Republican Party Splits  Taft’s cautious nature made it impossible for him to hold together the two wings of the Republican Party: progressives who sought change and conservatives who did not. The Republican Party began to fragment.

PROBLEMS WITHIN THE PARTY  Republican conservatives and progressives split over Taft’s support of the political boss Joseph Cannon, House Speaker from Illinois. A rough-talking, tobacco-chewing politician, “Uncle Joe” often disregarded seniority in filling committee slots. As chairman of the House Rules Committee, which decides what bills Congress considers, Cannon often weakened or ignored progressive bills.

Reform-minded Republicans decided that their only alternative was to strip Cannon of his power. With the help of Democrats, they succeeded in March 1910 with a resolution that called for the entire House to elect the Committee on Rules and excluded the Speaker from membership in the committee.
By the midterm elections of 1910, however, the Republican Party was in shambles, with the progressives on one side and the “old guard” on the other. Voters voiced concern over the rising cost of living, which they blamed on the Payne-Aldrich Tariff. They also believed Taft to be against conservation. When the Republicans lost the election, the Democrats gained control of the House of Representatives for the first time in 18 years.

THE BULL MOOSE PARTY

After leaving office, Roosevelt headed to Africa to shoot big game. He returned in 1910 to a hero’s welcome, and responded with a rousing speech proposing a “New Nationalism,” under which the federal government would exert its power for “the welfare of the people.”

By 1912, Roosevelt had decided to run for a third term as president. The primary elections showed that Republicans wanted Roosevelt, but Taft had the advantage of being the incumbent—that is, the holder of the office. At the Republican convention in June 1912, Taft supporters maneuvered to replace Roosevelt delegates with Taft delegates in a number of delegations. Republican progressives refused to vote and formed a new third party, the Progressive Party. They nominated Roosevelt for president.

The Progressive Party became known as the Bull Moose Party, after Roosevelt’s boast that he was “as strong as a bull moose.” The party’s platform called for the direct election of senators and the adoption in all states of the initiative, referendum, and recall. It also advocated woman suffrage, workmen’s compensation, an eight-hour workday, a minimum wage for women, a federal law against child labor, and a federal trade commission to regulate business.

The split in the Republican ranks handed the Democrats their first real chance at the White House since the election of Grover Cleveland in 1892. In the 1912 presidential election, they put forward as their candidate a reform governor of New Jersey named Woodrow Wilson.

Democrats Win in 1912

Under Governor Woodrow Wilson’s leadership, the previously conservative New Jersey legislature had passed a host of reform measures. Now, as the Democratic presidential nominee, Wilson endorsed a progressive platform called the New Freedom. It demanded even stronger antitrust legislation, banking reform, and reduced tariffs.

The split between Taft and Roosevelt, former Republican allies, turned nasty during the fall campaign. Taft labeled Roosevelt a “dangerous egotist,” while Roosevelt branded Taft a “fathead” with the brain of a “guinea pig.” Wilson distanced himself, quietly gloating, “Don’t interfere when your enemy is destroying himself.”

The election offered voters several choices: Wilson’s New Freedom, Taft’s conservatism, Roosevelt’s progressivism, or the Socialist Party policies of Eugene V. Debs. Both Roosevelt and Wilson supported a stronger government role in economic affairs but differed over strategies. Roosevelt supported government action to supervise big business but did not oppose all business monopolies, while Debs
called for an end to capitalism. Wilson supported small business and free-market competition and characterized all business monopolies as evil. In a speech, Wilson explained why he felt that all business monopolies were a threat.

**A Personal Voice**

WOODROW WILSON

“If the government is to tell big business men how to run their business, then don’t you see that big business men have to get closer to the government even than they are now? Don’t you see that they must capture the government, in order not to be restrained too much by it? . . . I don’t care how benevolent the master is going to be, I will not live under a master. That is not what America was created for. America was created in order that every man should have the same chance as every other man to exercise mastery over his own fortunes.”

—quoted in *The New Freedom*

Although Wilson captured only 42 percent of the popular vote, he won an overwhelming electoral victory and a Democratic majority in Congress. As a third-party candidate, Roosevelt defeated Taft in both popular and electoral votes. But reform claimed the real victory, with more than 75 percent of the vote going to the reform candidates—Wilson, Roosevelt, and Debs. In victory, Wilson could claim a mandate to break up trusts and to expand the government’s role in social reform.

**Election of 1912**

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**MAIN IDEA**

**Predicting Effects**

What might be one of Wilson’s first issues to address as president?

**MAIN IDEA**

**ASSESSMENT**

1. **TERMS & NAMES** For each term or name, write a sentence explaining its significance.
   - Gifford Pinchot
   - Payne-Aldrich Tariff
   - William Howard Taft
   - Bull Moose Party
   - Woodrow Wilson

2. **TAKING NOTES**
   
   Re-create the chart below on your paper. Then fill in the causes Taft supported that made people question his leadership.

   **Result:** Taft’s Difficulties in Office

   Which causes do you think would upset most people today? Explain.

3. **HYPOTHESIZING**

   What if Roosevelt had won another term in office in 1912? Speculate on how this might have affected the future of progressive reforms. Support your answer. **Think About:**
   - Roosevelt’s policies that Taft did not support
   - the power struggles within the Republican Party
   - Roosevelt’s perception of what is required of a president

4. **EVALUATING**

   Both Roosevelt and Taft resorted to mudslinging during the 1912 presidential campaign. Do you approve or disapprove of negative campaign tactics? Support your opinion.

*The Progressive Era 331*
Wilson’s New Freedom

Woodrow Wilson established a strong reform agenda as a progressive leader.

The passage of the Nineteenth Amendment during Wilson’s administration granted women the right to vote.

Terms & Names

- Carrie Chapman Catt
- Clayton Antitrust Act
- Federal Trade Commission (FTC)
- Federal Reserve System
- Nineteenth Amendment

MAIN IDEA

WHY IT MATTERS NOW

Wilson Wins Financial Reforms

Like Theodore Roosevelt, Woodrow Wilson claimed progressive ideals, but he had a different idea for the federal government. He believed in attacking large concentrations of power to give greater freedom to average citizens. The prejudices of his Southern background, however, prevented him from using federal power to fight off attacks directed at the civil rights of African Americans.

On March 3, 1913, the day of Woodrow Wilson’s inauguration, 5,000 woman suffragists marched through hostile crowds in Washington, D.C. Alice Paul and Lucy Burns, the parade’s organizers, were members of the National American Woman Suffrage Association (NAWSA). As police failed to restrain the rowdy gathering and congressmen demanded an investigation, Paul and Burns could see the momentum building for suffrage.

By the time Wilson began his campaign for a second term in 1916, the NAWSA’s president, Carrie Chapman Catt, saw victory on the horizon. Catt expressed her optimism in a letter to her friend Maud Wood Park.

A PERSONAL VOICE CARRIE CHAPMAN CATT

“I do feel keenly that the turn of the road has come... I really believe that we might pull off a campaign which would mean the vote within the next six years if we could secure a Board of officers who would have sufficient momentum, confidence and working power in them. ... Come! My dear Mrs. Park, gird on your armor once more.”

—letter to Maud Wood Park

Catt called an emergency suffrage convention in September 1916, and invited President Wilson, who cautiously supported suffrage. He told the convention, “There has been a force behind you that will... be triumphant and for which you can afford... to wait.” They did have to wait, but within four years, the passage of the suffrage amendment became the capstone of the progressive movement.
WILSON’S BACKGROUND  Wilson spent his youth in the South during the Civil War and Reconstruction. The son, grandson, and nephew of Presbyterian ministers, he received a strict upbringing. Before entering the political arena, Wilson spent time as a lawyer and president of Princeton University. In 1910, Wilson became the governor of New Jersey. As governor, he supported progressive legislation programs such as a direct primary, worker’s compensation, and the regulation of public utilities and railroads.

As America’s newly elected president, Wilson moved to enact his program, the “New Freedom,” and planned his attack on what he called the triple wall of privilege: the trusts, tariffs, and high finance.

TWO KEY ANTITRUST MEASURES  “Without the watchful . . . resolute interference of the government,” Wilson said, “there can be no fair play between individuals and such powerful institutions as the trusts. Freedom today is something more than being let alone.” During Wilson’s administration, Congress enacted two key antitrust measures. The first, the Clayton Antitrust Act of 1914, sought to strengthen the Sherman Antitrust Act of 1890. The Clayton Act prohibited corporations from acquiring the stock of another if doing so would create a monopoly; if a company violated the law, its officers could be prosecuted.

The Clayton Act also specified that labor unions and farm organizations not only had a right to exist but also would no longer be subject to antitrust laws. Therefore, strikes, peaceful picketing, boycotts, and the collection of strike benefits became legal. In addition, injunctions against strikers were prohibited unless the strikers threatened damage that could not be remedied. Samuel Gompers, president of the American Federation of Labor (AFL), saw great value to workers in the Clayton Act. He called it a Magna Carta for labor, referring to the English document, signed in 1215, in which the English king recognized that he was bound by the law and that the law granted rights to his subjects.

The second major antitrust measure, the Federal Trade Commission Act of 1914, set up the Federal Trade Commission (FTC). This “watchdog” agency was given the power to investigate possible violations of regulatory statutes, to require periodic reports from corporations, and to put an end to a number of unfair business practices. Under Wilson, the FTC administered almost 400 cease-and-desist orders to companies engaged in illegal activity.

A NEW TAX SYSTEM  In an effort to curb the power of big business, Wilson worked to lower tariff rates, knowing that supporters of big business hadn’t allowed such a reduction under Taft.

Wilson lobbied hard in 1913 for the Underwood Act, which would substantially reduce tariff rates for the first time since the Civil War. He summoned Congress to a special session to plead his case, and established a precedent of delivering the State of the Union message in person. Businesses lobbied too, looking to block tariff reductions. When manufacturing lobbyists—people hired by manufacturers to present their case to government officials—descended on the capital to urge senators to vote no, passage seemed unlikely. Wilson denounced the lobbyists and urged voters to monitor their senators’ votes. Because of the new president’s use of the bully pulpit, the Senate voted to cut tariff rates even more deeply than the House had done.
FEDERAL INCOME TAX  With lower tariff rates, the federal government had to replace the revenue that tariffs had previously supplied. Ratified in 1913, the Sixteenth Amendment legalized a graduated federal income tax, which provided revenue by taxing individual earnings and corporate profits.

Under this graduated tax, larger incomes were taxed at higher rates than smaller incomes. The tax began with a modest tax on family incomes over $4,000, and ranged from 1 percent to a maximum of 6 percent on incomes over $500,000. Initially, few congressmen realized the potential of the income tax, but by 1917, the government was receiving more money on the income tax than it had ever gained from tariffs. Today, income taxes on corporations and individuals represent the federal government’s main source of revenue.

FEDERAL RESERVE SYSTEM  Next, Wilson turned his attention to financial reform. The nation needed a way to strengthen the ways in which banks were run, as well as a way to quickly adjust the amount of money in circulation. Both credit availability and money supply had to keep pace with the economy.

Wilson’s solution was to establish a decentralized private banking system under federal control. The Federal Reserve Act of 1913 divided the nation into 12 districts and established a regional central bank in each district. These “banker’s banks” then served the other banks within the district.

The federal reserve banks could issue new paper currency in emergency situations, and member banks could use the new currency to make loans to their customers. Federal reserve banks could transfer funds to member banks in trouble, saving the banks from closing and protecting customers’ savings. By 1923, roughly 70 percent of the nation’s banking resources were part of the Federal Reserve System. One of Wilson’s most enduring achievements, this system still serves as the basis of the nation’s banking system.

Women Win Suffrage

While Wilson pushed hard for reform of trusts, tariffs, and banking, determined women intensified their push for the vote. The educated, native-born, middle-class women who had been active in progressive movements had grown increasingly impatient about not being allowed to vote. As of 1910, women had federal voting rights only in Wyoming, Utah, Colorado, Washington, and Idaho.

Determined suffragists pushed on, however. They finally saw success come within reach as a result of three developments: the increased activism of local groups, the use of bold new strategies to build enthusiasm for the movement, and the rebirth of the national movement under Carrie Chapman Catt.

LOCAL SUFFRAGE BATTLES  The suffrage movement was given new strength by growing numbers of college-educated women. Two Massachusetts organizations, the Boston Equal Suffrage Association for Good Government and the College Equal Suffrage League, used door-to-door campaigns to reach potential
supporters. Founded by Radcliffe graduate Maud Wood Park, the Boston group spread the message of suffrage to poor and working-class women. Members also took trolley tours where, at each stop, crowds would gather to watch the unusual sight of a woman speaking in public.

Many wealthy young women who visited Europe as part of their education became involved in the suffrage movement in Britain. Led by Emmeline Pankhurst, British suffragists used increasingly bold tactics, such as heckling government officials, to advance their cause. Inspired by their activism, American women returned to the United States armed with similar approaches in their own campaigns for suffrage.

CATT AND THE NATIONAL MOVEMENT

Susan B. Anthony’s successor as president of NAWSA was Carrie Chapman Catt, who served from 1900 to 1904 and resumed the presidency in 1915. When Catt returned to NAWSA after organizing New York’s Women Suffrage Party, she concentrated on five tactics: (1) painstaking organization; (2) close ties between local, state, and national workers; (3) establishing a wide base of support; (4) cautious lobbying; and (5) gracious, ladylike behavior.

Although suffragists saw victories, the greater number of failures led some suffragists to try more radical tactics. Lucy Burns and Alice Paul formed their own more radical organization, the Congressional Union, and its successor, the National Woman’s Party. They pressured the federal government to pass a suffrage amendment, and by 1917 Paul had organized her followers to mount a round-the-clock picket line around the White House. Some of the picketers were arrested, jailed, and even force-fed when they attempted a hunger strike.

These efforts, and America’s involvement in World War I, finally made suffrage inevitable. Patriotic American women who headed committees, knitted socks for soldiers, and sold liberty bonds now claimed their overdue reward for supporting the war effort. In 1919, Congress passed the Nineteenth Amendment, granting women the right to vote. The amendment won final ratification in August 1920—72 years after women had first convened and demanded the vote at the Seneca Falls convention in 1848.

The Limits of Progressivism

Despite Wilson’s economic and political reforms, he disappointed Progressives who favored social reform. In particular, on racial matters Wilson appeased conservative Southern Democratic voters but disappointed his Northern white and black supporters. He placed segregationists in charge of federal agencies, thereby expanding racial segregation in the federal government, the military, and Washington, D.C.

WILSON AND CIVIL RIGHTS

Like Roosevelt and Taft, Wilson retreated on civil rights once in office. During the presidential campaign of 1912, he won the support of the NAACP’s black intellectuals and white liberals by promising to treat blacks equally and to speak out against lynching.
FROM SPLENDOR TO SIMPLICITY

The progressive movement, which influenced numerous aspects of society, also impacted the world of American architecture. One of the most prominent architects of the time was Frank Lloyd Wright, who studied under the renowned designer Louis Sullivan. In the spirit of progressivism, Wright sought to design buildings that were orderly, efficient, and in harmony with the world around them.

As president, however, Wilson opposed federal antilynching legislation, arguing that these crimes fell under state jurisdiction. In addition, the Capitol and the federal offices in Washington, D.C., which had been desegregated during Reconstruction, resumed the practice of segregation shortly after Wilson’s election.

Wilson appointed to his cabinet fellow white Southerners who extended segregation. Secretary of the Navy Josephus Daniels, for example, proposed at a cabinet meeting to do away with common drinking fountains and towels in his department. According to an entry in Daniel’s diary, President Wilson agreed because he had “made no promises in particular to negroes, except to do them justice.” Segregated facilities, in the president’s mind, were just.

African Americans and their liberal white supporters in the NAACP felt betrayed. Oswald Garrison Villard, a grandson of the abolitionist William Lloyd Garrison, wrote to Wilson in dismay, “The colored men who voted and worked for you in the belief that their status as American citizens was safe in your hands are deeply cast down.” Wilson’s response—that he had acted “in the interest of the negroes” and “with the approval of some of the most influential negroes I know”—only widened the rift between the president and some of his former supporters.
On November 12, 1914, the president’s reception of an African-American delegation brought the confrontation to a bitter climax. William Monroe Trotter, editor-in-chief of the Guardian, an African-American Boston newspaper, led the delegation. Trotter complained that African Americans from 38 states had asked the president to reverse the segregation of government employees, but that segregation had since increased. Trotter then commented on Wilson’s inaction.

**A PERSONAL VOICE  WILLIAM MONROE TROTTER**

“Only two years ago you were heralded as perhaps the second Lincoln, and now the Afro-American leaders who supported you are hounded as false leaders and traitors to their race. . . . As equal citizens and by virtue of your public promises we are entitled at your hands to freedom from discrimination, restriction, imputation, and insult in government employ. Have you a ‘new freedom’ for white Americans and a new slavery for your ‘Afro-American fellow citizens’? God forbid!”

—address to President Wilson, November 12, 1914

Wilson found Trotter’s tone infuriating. After an angry Trotter shook his finger at the president to emphasize a point, the furious Wilson demanded that the delegation leave. Wilson’s refusal to extend civil rights to African Americans pointed to the limits of progressivism under his administration. America’s involvement in the war raging in Europe would soon reveal other weaknesses.

**THE TWILIGHT OF PROGRESSIVISM**

After taking office in 1913, Wilson had said, “There’s no chance of progress and reform in an administration in which war plays the principal part.” Yet he found that the outbreak of World War I in Europe in 1914 demanded America’s involvement. Meanwhile, distracted Americans and their legislators allowed reform efforts to stall. As the pacifist and reformer Jane Addams mournfully reflected, “The spirit of fighting burns away all those impulses . . . which foster the will to justice.”

International conflict was destined to be part of Wilson’s presidency. During the early years of his administration, Wilson had dealt with issues of imperialism that had roots in the late 19th century. However, World War I dominated most of his second term as president. The Progressive Era had come to an end.

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**1. TERMS & NAMES**

For each term or name, write a sentence explaining its significance.

- Carrie Chapman Catt
- Clayton Antitrust Act
- Federal Trade Commission (FTC)
- Federal Reserve System
- Nineteenth Amendment

**MAIN IDEA**

**ANALYZING EFFECTS**

What actions of Wilson disappointed civil rights advocates?

**2. TAKING NOTES**

Create a time line of key events relating to Progressivism during Wilson’s first term. Use the dates already plotted on the time line below as a guide.

| 1913 | 1914 | 1915 | 1916 |

Write a paragraph explaining which event you think best demonstrates progressive reform.

**CRITICAL THINKING**

**3. ANALYZING PRIMARY SOURCES**

Wilson said, “Without the watchful . . . resolute interference of the government, there can be no fair play between individuals and . . . the trusts.” How does this statement reflect Wilson’s approach to reform? Support your answer. **Think About:**

- the government’s responsibility to the public
- the passage of two key antitrust measures

**4. ANALYZING MOTIVES**

Why do you think Wilson failed to push for equality for African Americans, despite his progressive reforms? **Think About:**

- progressive presidents before Wilson
- Wilson’s background
- the primary group of people progressive reforms targeted

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